RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION

> CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

YEARS ENDED DECEMBER 31, 2020 AND 2019

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONTENTS DECEMBER 31, 2020 AND 2019

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INDEPENDENT AUDITORS' REPORT

Board of Directors Ronald McDonald House of Fort Worth, Inc. Fort Worth, Texas

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Ronald McDonald House of Fort Worth, Inc. and 1004 7th Avenue Holding Corporation which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ronald McDonald House of Fort Worth, Inc. and 1004 7th Avenue Holding Corporation as of December 31, 2020 and 2019, and the consolidated changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP Fort Worth, Texas May 27, 2021

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2020 AND 2019

ASSETS

	ASSETS				
			2020		2019
CURRENT ASSETS Cash and Cash Equivalents		\$	1,276,498	\$	1,048,043
Accounts Receivable, Net		φ	18,629	φ	14,440
Contributions Receivable, Net			334,792		75,457
Prepaid Expenses			71,090		38,199
			,		
Total Current Assets			1,701,009		1,176,139
NONCURRENT ASSETS					
Contributions Receivable, Net			-		9,375
Note Receivable			-		7,665,100
Investments			6,640,839		6,030,002
Property and Equipment, Net			7,870,434		8,450,057
Total Noncurrent Assets			14,511,273		22,154,534
TOTAL ASSETS		\$	16,212,282	\$	23,330,673
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts Payable and Accrued Expenses		\$	64,126	\$	113,278
Deferred Revenue		Ŧ	99,569	Ŧ	54,118
					- , -
Total Current Liabilities			163,695		167,396
NONCURRENT LIABILITIES					
Notes Payable			-		10,590,000
Less: Unamortized Debt Issuance Costs			-		(378,016)
					· · · · ·
Total Noncurrent Liabilities			-		10,211,984
Total Liabilities			163,695		10,379,380
			100,000		10,070,000
NET ASSETS					
Without Donor Restrictions			14,657,730		11,574,884
With Donor Restrictions			1,390,857		1,376,409
Total Net Assets			16,048,587		12,951,293
TOTAL LIABILITIES AND NET ASSETS		\$	16,212,282	\$	23,330,673

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2020

	Without Donor Restrictions	With Donor Restrictions	2020 TOTAL
REVENUES AND OTHER SUPPORT Contributions Awards Under Paycheck Protection Program - See Note 15 Special Events Revenue, Net Room Donations/Fees Interest Income on Notes Receivable Net Assets Released From Restrictions	\$ 2,314,331 231,022 27,031 118,267 199,564 123,754	\$ 138,202 - - - (123,754)	\$ 2,452,533 231,022 27,031 118,267 199,564
Total Revenues and Other Support	3,013,969	14,448	3,028,417
OPERATING EXPENSES Program Services Cost of Direct Benefits to Donors Management and General Fundraising	2,223,237 5,276 417,058 370,522	- - - -	2,223,237 5,276 417,058 370,522
Total Operating Expenses	3,016,093		3,016,093
CHANGE IN NET ASSETS FROM OPERATIONS	(2,124)	14,448	12,324
NONOPERATING INCOME (EXPENSE) Investment Income, Net Bank Interest and Other Income Gain on the Closing of New Market Tax Credits	597,435 6,791 2,480,744	- - -	597,435 6,791 2,480,744
Total Nonoperating Income	3,084,970		3,084,970
CHANGE IN NET ASSETS	3,082,846	14,448	3,097,294
NET ASSETS - Beginning of Year	11,574,884	1,376,409	12,951,293
NET ASSETS - End of Year	\$ 14,657,730	\$ 1,390,857	\$ 16,048,587

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2019

	Without Donor Restrictions			/ith Donor estrictions	2019 TOTAL
REVENUES AND OTHER SUPPORT Contributions Special Events Revenue Room Donations/Fees Interest Income on Notes Receivable Net Assets Released From Restrictions	\$	2,053,636 1,176,154 186,430 206,804 444,152	\$	125,233 - - - (444,152)	\$ 2,178,869 1,176,154 186,430 206,804 -
Total Revenues and Other Support		4,067,176		(318,919)	 3,748,257
EXPENSES Program Services Cost of Direct Benefits to Donors Management and General Fundraising Total Expenses		2,464,948 501,228 351,688 398,937 3,716,801		- - -	 2,464,948 501,228 351,688 398,937 3,716,801
CHANGE IN NET ASSETS FROM OPERATIONS		350,375		(318,919)	 31,456
INVESTMENT INCOME, NET		796,663		-	 796,663
CHANGE IN NET ASSETS		1,147,038		(318,919)	828,119
NET ASSETS - Beginning of Year		10,427,846		1,695,328	 12,123,174
NET ASSETS - End of Year	\$	11,574,884	\$	1,376,409	\$ 12,951,293

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2020

		Program Services		Management and General		and		Fund Raising	Direct	ost of t Benefits Donors	 2020 TOTAL
Salaries and Wages Employee Benefits Payroll Taxes	\$	688,675 81,295 49,393	\$	174,257 11,469 12,498	\$	250,807 22,305 17,988	\$	- - -	\$ 1,113,739 115,069 79,879		
Total Salaries and											
Related Expenses		819,363		198,224		291,100		-	1,308,687		
Events and Catering		-		-		-		5,276	5,276		
Advertising and Marketing		113		-		9,826		-	9,939		
Automobile/Transportation		2,332		608		-		-	2,940		
Cleaning Services and											
Supplies		41,176		1,307		1,307		-	43,790		
Depreciation		644,381		16,957		16,957		-	678,295		
Family Support Services											
and Supplies		231,835		2,809		1,700		-	236,344		
Insurance		62,563		2,056		2,056		-	66,675		
Interest		194,242		38,861		-		-	233,103		
Linens and Laundry		11,489		-		-		-	11,489		
Maintenance and Repairs		86,608		2,241		2,242		-	91,091		
Meetings, Education and											
Training		1,362		8,515		183		-	10,060		
Postage and Printing		4,826		2,004		9,195		-	16,025		
Professional Fees		-		121,154		19,801		-	140,955		
Technology		39,959		1,173		1,158		-	42,290		
Telephone		9,890		2,153		-		-	12,043		
Utilities		71,379		1,899		1,899		-	75,177		
Volunteers		1,009		386		-		-	1,395		
Other		710		16,711		13,098		-	 30,519		
Total Expenses	\$ 2	2,223,237	\$	417,058	\$	370,522	\$	5,276	\$ 3,016,093		

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2019

		Program Services		Management and General		and		Fund Raising	Dire	Cost of ct Benefits Donors	 2019 TOTAL
Salaries and Wages Employee Benefits		677,978 102,612	\$	164,838 13,893	\$	225,710 25,853	\$	- -	\$ 1,068,526 142,358		
Payroll Taxes		50,841		12,364		16,923			 80,128		
Total Salaries and											
Related Expenses		831,431		191,095		268,486		-	1,291,012		
Events and Catering		-		-		-		459,993	459,993		
Advertising and Marketing		42		-		27,496		41,235	68,773		
Automobile/Transportation		3,294		1,056		-		-	4,350		
Cleaning Services and											
Supplies		52,335		1,221		1,221		-	54,777		
Depreciation		672,623		17,701		17,701		-	708,025		
Family Support Services											
and Supplies		344,242		4,941		5,631		-	354,814		
Insurance		71,262		1,662		1,662		-	74,586		
Interest		207,670		38,861		-		-	246,531		
Linens and Laundry		25,408		-		-		-	25,408		
Maintenance and Repairs		122,864		2,811		2,872		-	128,547		
Meetings, Education and											
Training		4,041		16,174		1,091		-	21,306		
Postage and Printing		5,186		1,578		18,578		-	25,342		
Professional Fees		8,265		60,952		32,956		-	102,173		
Technology		18,959		442		442		-	19,843		
Telephone		9,649		2,141		-		-	11,790		
Utilities		82,813		1,931		1,931		-	86,675		
Volunteers		3,181		57		7,278		-	10,516		
Other		1,683		9,065		11,592		-	 22,340		
Total Expenses	\$2,	464,948	\$	351,688	\$	398,937	\$	501,228	\$ 3,716,801		

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND 1004 7TH AVENUE HOLDING CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020 AND 2019

	 2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES Change in Net Assets Adjustments to reconcile change in net assets to net cash provided by operating activities:	\$ 3,097,294	\$ 828,119
Depreciation	678,295	708,025
Amortization Net Appreciation of Investments	38,861	38,861
Gain on Forgiveness of Notes Payable	(509,691) (10,145,844)	(676,046) -
Loss on Forgiveness of Notes Receivable	7,665,100	-
Contributions Donor Restricted for Long-Term Purposes (Increase) decrease in operating assets:	-	23,366
Accounts Receivable	(4,189)	(8,829)
Contributions Receivable Prepaid Expenses	(249,960) (32,891)	(13,666) (12,757)
Increase (decrease) in operating liabilities:	(52,091)	(12,757)
Accounts Payable and Accrued Liabilities	(49,152)	75,707
Deferred Revenue	 45,451	 19,518
Net Cash Provided by Operating Activities	 533,274	 982,298
CASH FLOWS FROM INVESTING ACTIVITIES Purchases of Property and Equipment	(99,172)	(102,767)
Proceeds from Disposition of Property and Equipment	500	-
Proceeds from Maturities of Certificates of Deposit	-	311,967
Purchases of Investments Proceeds from Sale of Investments	(2,572,021) 2,470,874	(3,295,869) 2,456,918
Froceeds from Sale of investments	 2,470,074	 2,430,910
Net Cash Used in Investing Activities	 (199,819)	 (629,751)
CASH FLOWS FROM FINANCING ACTIVITIES		
Donor Restricted Contributions Received for Long-Term Purposes Donor Restricted Endowment Fund Contributions Received	-	(23,666) 300
Principal Payments Made on Notes Payable	- (105,000)	-
Net Cash Used in Financing Activities	 (105,000)	 (23,366)
		 <u>, </u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	228,455	329,181
CASH AND CASH EQUIVALENTS - Beginning of Year	 1,048,043	 718,862
CASH AND CASH EQUIVALENTS - End of Year	\$ 1,276,498	\$ 1,048,043
NONCASH INVESTING AND FINANCING ACTIVITIES		
Interest Paid	\$ 194,242	\$ 207,670

NOTE 1 - ORGANIZATION AND OPERATIONS

Ronald McDonald House of Fort Worth, Inc. ("the Organization") is a Texas nonprofit corporation. 1004 7th Avenue Holding Corporation ("the Holding Corporation") is a Texas not-for-profit corporation, organized to support its sole member, Ronald McDonald House of Fort Worth, Inc. by providing financial and other resources to assist the Organization in achieving the fulfillment of its mission. Specifically, the Holding Corporation will develop and lease certain real property to the Organization to be used for administration and programs.

The mission of the Organization is to create, find and support programs that directly improve the health and well-being of children and their families. The Organization ascribes to five core values: we are focused on the critical needs of children, we lead with compassion, we celebrate the diversity of our people and our programs, we value our heritage and we operate with accountability and transparency.

We fulfill our mission through operation of sustainable programs that enable family-centered care, bridge access to quality health care, are a vital part of the health care continuum and strengthen families during difficult times. The following program, operated by the Organization, represents its core function: When children must travel long distances to access top medical care, accommodations and support for families can be expensive or not readily available. The Organization helps families stay close to their ill or injured child through the Ronald McDonald House program located in North Texas, which provides temporary lodging, meals and other support to children and their families. The program provides families with emotional and physical comfort and increases the caregivers' ability to spend more time with their child, to interact with their clinical care team and to participate in critical medical care decisions.

While our operations continued during COVID-19, we faced numerous challenges such as decreased family intake/stays, suspension of two significant fundraisers and the suspension of our volunteer program including much needed meals donation and preparation. We temporarily suspended intake of new families for several months in early 2020 in order to implement new policies and protocols to ensure that we could serve families in a safe manner. We continue to follow guidelines set forth by Ronald McDonald House Charities and the Centers for Disease Control as we carefully assess the reinstatement of program operations on an ongoing basis.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements include the accounts of Ronald McDonald House of Fort Worth, Inc. and 1004 7th Avenue Holding Corporation (collectively, "the Organization"), since they are financially interrelated organizations. Significant intercompany transactions and balances have been eliminated in the consolidation.

BASIS OF PRESENTATION

The consolidated financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) and are presented on the basis of net assets without donor restrictions and net assets with donor restrictions. Net assets with donor restrictions are created only by donor-imposed restrictions on their use. When a restriction expires, that is, when a stipulated time restriction ends or purpose restrictions is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions. All other net assets, including board-designated or appropriated amounts, are net assets without donor restriction class.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

MEASURE OF OPERATIONS

The Organization's change in net assets from operations on the consolidated statements of activities includes all operating revenues and expenses that are an integral part of its program and supporting activities, net assets released from donor restrictions to support operating expenditures and other non-operating funds to support current operating activities. The measure of operations excludes investment return on investments.

CASH AND CASH EQUIVALENTS

Cash equivalents include money market funds and all highly liquid investments with a maturity date of less than three months from the date of purchase. Money market accounts and short-term investments of monies restricted in perpetuity are not considered to be cash equivalents since these funds are of a permanent nature. The Organization's cash balances that are maintained in bank accounts may exceed Federal Deposit Insurance Corporation limits from time to time. The Organization has not experienced any losses in such accounts and management believes that it is not exposed to any significant credit risk on cash. The Organization did not have any cash equivalents as of December 31, 2020 or 2019.

ACCOUNTS RECEIVABLE

Accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. Changes in the valuation allowance have not been material to the financial statements. As of December 31, 2020 and 2019, no allowance for doubtful accounts was deemed necessary. The accounts receivable at December 31, 2020 and 2019, respectively, of \$18,629 and \$14,440 represent the only contract assets of the Organization.

CONTRIBUTIONS RECEIVABLE

The Contributions receivable are unconditional promises to give. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows (if material to the consolidated financial statements). The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. Contributions receivable are written off when deemed uncollectible. At December 31, 2020 and 2019, no allowance for doubtful accounts was deemed necessary.

The Organization is, at some times, the beneficiary under various wills and trust agreements of which the total realizable amount is not presently determinable. Such amounts are recorded when a will is declared valid by probate court and the proceeds are measurable.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

INVESTMENTS

The Organization carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the consolidated statements of financial position. Realized and unrealized gains and losses and income, net of investment management and custodial fees, are included in the consolidated statements of activities.

The overall investment objective of the Organization is to invest its assets in a prudent manner that will achieve a long-term rate of return sufficient to fund a portion of its annual operating activities and increase investment value after inflation. The Organization diversifies its investments among various asset classes incorporating multiple strategies and managers. Major investment decisions are authorized by the Board of Trustees which oversees the Organization's investment program in accordance with established guidelines.

PROPERTY AND EQUIPMENT

Property and equipment are stated at cost, if purchased, or estimated fair value, if donated, at the date of donation. Additions of \$1,000 or more are capitalized, while maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed as incurred. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets as follows:

Buildings	20 years
Furniture, Fixtures and Equipment	3-7 years
Vehicles	5 years

Depreciation expense for the years ended December 31, 2020 and 2019 was \$678,295 and \$708,025, respectively.

IMPAIRMENT OF LONG-LIVED ASSETS

The Organization evaluates its long-lived assets for any events or changes in circumstances which indicate that the carrying amount of such assets may not be fully recoverable. The Organization evaluates the recoverability of long-lived assets by measuring the carrying amount of such assets against the estimated undiscounted future cash flows associated with them. At the time such evaluation indicates that the future undiscounted cash flows of certain long-lived assets are not sufficient to recover the carrying value of such assets, the assets are adjusted to their fair values. Management is of the opinion that the carrying amount of its long-lived assets does not exceed their estimated recoverable amount.

DEFERRED REVENUE

Income from sponsorships received in advance of future special events, which the resource provider is receiving commensurate value in return or a right of return exists if the event does not occur, is deferred and recognized over the periods to which the sponsorships relate. As of December 31, 2020 and 2019, deferred revenue of \$99,569 and \$54,118 is the only contract liabilities of the Organization.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

DONATED ASSETS, PROPERTY AND EQUIPMENT, AND SERVICES

Donated marketable securities, property and equipment, and other noncash donations are recorded as contributions at their fair values at the date of donation. Such donations are reported as increases in net assets without donor restrictions unless the donor has restricted the donated asset for a specific purpose. Assets donated with explicit restrictions regarding their use are reported as restricted contributions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions at that time.

Donated services are recognized as contributions if the services: (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization. The Organization also receives donated services from other contributors and volunteers that are not measurable, and therefore, are excluded from the consolidated financial statements.

UNAMORTIZED DEBT ISSUANCE COSTS

Debt issuance costs are being amortized over the term of the loan using the straight-line method and are carried at cost, less accumulated amortization. The amortization of these debt issuance costs for each of the years ended December 31, 2020 and 2019 was \$38,861 and are reflected in interest expense on the consolidated statements of functional expenses. During the year ended December 31, 2020, the debt associated with these costs was forgiven in full as part of the closing of the New Market Tax Credit arrangement. As a result of this closing, the debt issuance costs were reduced to a zero balance at December 31, 2020. See Note 10 for additional details.

NET ASSETS

The Organization's net assets and changes therein are classified and reported as follows:

<u>Without Donor Restrictions:</u> Net assets that are not subject to donor (or certain grantor) restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's board may designate assets without restrictions for specific operational purposes from time to time. As of December 31, 2020 and 2019, the governing board has designated, from net assets without donor restrictions, net of \$5,333,151 and \$4,474,979, respectively. See Note 12 for additional details.

<u>With donor restrictions</u>: Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

USE OF ESTIMATES

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management of the Organization to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

FINANCIAL INSTRUMENTS AND CREDIT RISK

The Organization manages deposit concentration risk by placing cash, money market accounts, and certificates of deposit with financial institutions believed by us to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in money market mutual funds. To date, the Organization has not experienced losses in any of these accounts. Credit risk associated with accounts receivable and promises to give is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from board members, governmental agencies, and foundations supportive of the Organization's mission. Investments are made by diversified investment managers whose performance is monitored by the Organization and the investment committee of the board of directors. Although the fair values of investments are subject to fluctuation on a year-to-year basis, the Organization and the investment committee believe that the investment policies and guidelines are prudent for the long-term welfare of the Organization.

REVENUE AND REVENUE RECOGNITION

<u>Contributions and Grants</u>: Unconditional promises to give are recognized as revenue in the period the promise was made. Contributions, grants, and bequests are recognized as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Conditional grants and contract funds are recorded as revenue when earned. Revenue is earned when eligible expenditures or deliverables, as defined in each contract, are met. Funds received but not yet earned are shown as Deferred Revenue. Expenditures under contracts are subject to review by the granting authority. To the extent, if any, that such a review reduces expenditures allowable under these contracts, the Organization will record such disallowance at the time the final assessment is made.

<u>Sponsorship Revenue:</u> The portion of sponsorship revenue that relates to the commensurate value the sponsor received in return is recognized when the related events are held and performance obligations are met.

<u>Special Event Revenue – Ticket Sales:</u> The portion of ticket sales that relates to the commensurate value the attendee receives in return is recognized when the related events are held and performance obligations are met.

<u>Third-party Reimbursements</u>: Third-party reimbursements are reported at the amount that reflects the consideration to which the Organization expects to be entitled in exchange for providing housing to eligible families. These amounts are due from third party payors, as applicable, and include variable consideration and price concessions due to coverage. Revenue is recognized as performance obligations are satisfied based on actual charges incurred in relation to total expected collections.

FUNCTIONAL EXPENSES

The statements of functional expenses report certain categories of expenses that are attributable to one or more program or supporting functions of the Organization. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include: cleaning services and supplies, depreciation, insurance, interest, maintenance and repairs and utilities, which are allocated primarily on a square footage basis; employee benefits and telephone, which are primarily allocated based on full-time equivalents; and salaries and wages and payroll taxes, which are allocated on the basis of estimates of time and effort

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

INCOME TAX STATUS

The Ronald McDonald House of Fort Worth, Inc. and 1004 7th Avenue Holding Corporation are organized as Texas nonprofit corporations and have been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under IRC Section 501(a) as organizations described in Internal Revenue Code (IRC) Section 501(c)(3), qualify for the charitable contribution deduction under IRC Sections 170(b)(1)(A)(vi) and (viii), and have been determined not to be private foundations under IRC Sections 509(a)(1) and (3), respectively. Each entity is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the entities are subject to income tax on net income that is derived from business activities that are unrelated to their exempt purposes. We have determined that each entity is not subject to unrelated business income tax and have not filed an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS.

NOTE 3 – LIQUIDITY AND AVAILABILITY

The Organization has \$1,295,127 and \$1,062,483 of financial assets, as of December 31, 2020 and 2019, respectively, available to meet cash needs for general expenditures within one year of the statement of financial position date, as noted in the current assets section of the statement. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the statement of financial position date. The current contributions receivable are subject to time restrictions, but will be collected within one year.

In addition, although the Organization does not intend to spend from its board-designated endowment, other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation, amounts from its board designated-endowment could be made available if necessary.

NOTE 4 - CONTRIBUTIONS RECEIVABLE

The Organization recognizes unconditional pledges as support in the period the pledge is made and reports them as contributions in the statement of activities. Contributions receivable at December 31, 2020 and 2019 are expected to be received as follows:

	2020		2019
Year Ending December 31, 2020 Year Ending December 31, 2021 Year Ending December 31, 2022	\$	- 334,792 -	\$ 75,457 9,375 -
Contributions Receivables- Gross Less: Allowance for Uncollectible Accounts		334,792 -	 84,832 -
Contributions Receivables- Net	\$	334,792	\$ 84,832

NOTE 4 - CONTRIBUTIONS RECEIVABLE - Continued

The contribution receivable at December 31, 2020 and 2019 is reflected on the statements of financial position as follows:

Description	2020		 2019
Within Current Assets Within Noncurrent Assets	\$	334,792 -	\$ 75,457 9,375
Contributions Receivables- Net	\$	334,792	\$ 84,832

The Organization had no bad debt expense for the years ended December 31, 2020 and 2019.

NOTE 5 - NOTE RECEIVABLE

At December 31, 2019, the Organization had a note receivable from Chase NMTC RMH-FW Investment Fund, LLC in the amount of \$7,665,100 with interest payable quarterly at 2.698%. During 2020, the Organization unwound its New Market Tax Credit arrangement which resulted in a settlement of the notes receivable with Chase NMTC RMH-FW Investment Fund, LLC. As a result, the balance of the notes receivable from Chase NMTC RMH-FW Investment Fund, LLC was \$-0- at December 31, 2020, and a loss in the amount of the principal of the note balance was recognized in the statement of activities are part of the unwinding and credit redemption under the arrangement (see Note 10).

NOTE 6 – FAIR VALUE MEASUREMENTS AND INVESTMENTS

In determining fair value, the Organization uses various valuation approaches within the fair value measurement framework. Fair value measurements are determined based on the assumptions that market participants would use in pricing an asset or liability. A hierarchy for inputs is used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Levels within the hierarchy are based on the reliability of inputs as follows:

Level 1 - Valuations based on unadjusted quoted prices for identical assets or liabilities in active markets;

Level 2 - Valuations based on quoted prices for similar assets or liabilities or identical assets or liabilities in less active markets, such as dealer or broker markets; and

Level 3 - Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable, such as pricing models, discounted cash flow models, and similar techniques not based on market, exchange, dealer, or broker-traded transactions.

NOTE 6 – FAIR VALUE MEASUREMENTS AND INVESTMENTS - Continued

The fair values of assets measured on a recurring basis consist of investments. Investments as of December 31, 2020 consisted of the following:

Investment Description	 Fair Value		ι	Jumulative Jnrealized Gain (Loss)	
Money Market Mutual Funds	\$ 599,702	\$	599,702	\$	-
Fixed Income Mutual Funds	2,615,398		2,511,530		103,868
Hedge Mutual Funds	78,057		78,327		(270)
Equity Mutual Funds- Domestic	2,322,927		1,431,242		891,685
Equity Mutual Funds- International	 1,024,755		895,470		129,285
Total Investments - Level 1 Inputs	\$ 6,640,839	\$	5,516,271	\$	1,124,568

See Note 12 reflecting the above investments as \$4,998,359 as board designated endowment funds and \$1,131,250 as donor restricted endowment funds.

Investments as of December 31, 2019 consisted of the following:

Investment Description	Fair Value Cost				U	umulative hrealized ain (Loss)
Money Market Mutual Funds	\$	62,432	\$	62,432	\$	-
U.S. Treasury Securities		508,605		508,605		-
Fixed Income Mutual Funds		2,367,006		2,321,175		45,831
Hedge Mutual Funds		68,809		69,673		(864)
Equity Mutual Funds- Domestic		1,924,314		1,358,758		565,556
Equity Mutual Funds- International		1,098,836		976,285		122,551
Total Investments - Level 1 Inputs	\$	6,030,002	\$	5,296,928	\$	733,074

See Note 12 reflecting the above investments as \$4,390,147 as board designated endowment funds and \$1,131,250 as donor restricted endowment funds.

The total investment return from investments for the years ended December 31, 2020 and 2019 is as follows:

Description	 2020	2019		
Interest and Dividend Income on Investments	\$ 124,377	\$	142,048	
Interest Income on Certificates of Deposit and Other Fiduciary Fees Paid	 - (37,343)		13,069 (34,500)	
Total Interest and Dividend Income, Net Realized Gain on Sale of Investments	87,034 56,904		120,617 29,669	
Unrealized Appreciation on Investments	453,497		646,377	
Investment Income, Net	\$ 597,435	\$	796,663	

NOTE 7 - PROPERTY AND EQUIPMENT, NET

Property and equipment consists of the following as of December 31, 2020 and 2019:

	2020	2019
Land	\$ 1,898,233	\$ 1,898,233
Buildings	14,343,042	14,277,120
Furniture, Fixtures and Equipment	1,216,166	1,183,416
Vehicles	33,582	33,582
Total Property and Equipment	17,491,023	17,392,351
Less: Accumulated Depreciation	(9,620,589)	(8,942,294)
Property and Equipment, Net	\$ 7,870,434	\$ 8,450,057

Depreciation expense was \$678,295 and \$708,025 for the years ended December 31, 2020 and 2019, respectively.

NOTE 8 - DONATED PROPERTY, GOODS AND SERVICES

A number of local individuals and businesses have donated goods and services to the Organization to assist in its operations. These donations have been recorded at the fair value of goods or services received. Donated goods and services for operations of \$114,787 and \$257,795, respectively, for the years ended December 31, 2020 and 2019, are reflected in the consolidated statements of activities.

Additionally, the Organization received donated goods and services for their special events. This amounted to \$45,358 and \$229,850 for the years ended December 31, 2020 and 2019, respectively. These items were sold during the events in which the proceeds were recorded as special events revenue.

NOTE 9 – LINE OF CREDIT NOTE

The Organization established a line of credit on July 31, 2013 with a financial institution for a maximum amount of \$2,000,000 and an interest rate of LIBOR rate plus 2.00%. The line of credit matured on November 30, 2020 and was not renewed by the Organization. The line of credit had a balance of \$-0-at the time of maturity.

Interest expense for the years ended December 31, 2020 and 2019 on this line of credit note was \$-0-.

NOTE 10 - NOTES PAYABLE

After the seven-year New Market Tax Credit period expired on December 8, 2020, the Organization, specifically 1004 7th Avenue Holding Corporation, exercised its option for early repayment of certain notes payable and unwound its New Market Tax Credit arrangement from 2013 with NDC New Markets Investments LXXXVI and Community Development Funding XVII, LLC. In settlement of this arrangement of notes payable in the amount of \$10,590,000 were redeemed with two cash payments totaling \$158,246 (of which \$105,000 represented principal and the remainder represented interest and fees), settlement of a note receivable held by Ronald McDonald House of Fort Worth of \$7,665,100, and forgiveness of the remaining \$2,480,744 in accordance with the terms of the original agreement. Included in this was the elimination of Ioan origination fees, net of accumulated amortization, in the amount of \$339,156. A net gain in the amount of \$2,480,744 was recorded on the transaction as a result of the Ioan forgiveness.

The Organization, specifically 1004 7th Avenue Holding Corporation, was obligated on the following notes payable as of December 31:

Payable To and Terms:	2	020	2019
NDC New Markets Investments LXXXVI, (Loan A) interest accrued monthly, paid quarterly, at 1.961% until 1/1/2021, then principal and interest is due quarterly until maturity at 12/31/2043.	\$	-	\$ 4,788,700
NDC New Markets Investments LXXXVI, (Loan B) interest accrued monthly, paid quarterly, at 1.961% until 1/1/2021, then principal and interest is due quarterly until maturity at 12/31/2043.		-	2,001,300
Community Development Funding XVII, LLC, (Loan A) interest accrued monthly, paid quarterly, at 1.961% until 1/1/2021, then principal and interest is due quarterly until maturity at 12/31/2043.		-	2,876,400
Community Development Funding XVII, LLC, (Loan B) interest accrued monthly, paid quarterly, at 1.961% until 1/1/2021, then principal and interest is due quarterly until maturity at 12/31/2043.		-	923,600
Total Notes Payable	\$	-	\$ 10,590,000

Interest expense for each of the years ended December 31, 2020 and 2019 on the above notes payable was \$194,242 and \$207,670, respectively.

NOTE 11 – EMPLOYEE BENEFIT PLAN

During 2000 the Organization started a Simple IRA Plan whereby the employees may elect to make contributions pursuant to a salary reduction agreement upon meeting certain service requirements. Employees could elect to contribute up to \$13,500 in year 2020 and \$13,000 in year 2019 (exclusive of additional \$3,000 for those aged 50 or over). The Company's contribution obligation is 3.0 percent of the employee's gross pay for the employees who participated in the Plan. During the years ended December 31, 2020 and 2019 the Organization made contributions in the amounts of \$16,810 and \$22,184, respectively. Contribution expense is included in employee benefits expense on the consolidated statements of functional expenses.

NOTE 12 - NET ASSETS WITHOUT AND WITH DONOR RESTRICTIONS

Net assets without donor restrictions consisted of the following as of December 31:

	2020			2019
Unexpended	\$	1,454,145	\$	1,196,732
Board Designated - Construction		334,792		84,832
Board Designated - Endowment		4,998,359		4,390,147
Expended - Property and Equipment, Net of Debt		7,870,434		5,903,173
Total Net Assets Without Donor Restrictions	\$	14,657,730	\$	11,574,884

Net assets with donor restrictions are restricted for the following purposes or periods as of December 31:

	2020	 2019
Subject to expenditure for specific purpose: Program Activities		
Family Room at Cook Children's Hospital House Equipment/Remodel/Other Kroc - House Operations Meals from the Heart	\$ 36,880 1,139 95,267 115,287	\$ 36,880 1,139 95,267 111,873
Subtotal	248,573	245,159
Endowments: Restricted by Donors for General Use	1,131,250	1,131,250
Subject to passage of time: For Periods after December 31st	 11,034	
Total Net Assets With Donor Restrictions	\$ 1,390,857	\$ 1,376,409

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31, 2020 and 2019 is as follows:

	2020			2019			
Purpose restrictions accomplished:							
Capital Improvements	\$	8,000	\$	56,000			
Bed Mattresses and Linens		-		351,506			
Technology		42,000		-			
Meals from the Heart		73,754		16,646			
		123,754		424,152			
Time restrictions expired:							
Passage of Specified Time		-		20,000			
Total Restrictions Released	\$	123,754	\$	444,152			

NOTE 13 - ENDOWMENT FUNDS

DONOR RESTRICTED ENDOWMENTS

Donor restricted endowment net assets represent investments in perpetuity, the income from which is expendable to support ongoing programmatic operations of the Organization. Income on these investments is with donor restrictions until appropriated for expenditure and composed of interest, dividends, realized and unrealized gains or losses. The majority of the assets restricted in perpetuity originated from the \$496,250 donation of McDonald's common stock by Mrs. Kroc in 1993. Total contributions restricted in perpetuity received as of December 31, 2020 and 2019 was \$1,131,250.

The Board of Directors of the Organization has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as donor restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument as the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in donor restricted net assets is classified as without donor restrictions net assets. In accordance with SPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund.
- 2) The purposes of the Organization and the donor-restricted endowment fund.
- 3) General economic conditions.
- 4) The possible effect of inflation and deflation.
- 5) The expected total return from income and the appreciation of investments.
- 6) Other resources of the Organization.
- 7) The investment policies of the Organization.

NOTE 13 - ENDOWMENT FUNDS - Continued

BOARD-DESIGNATED ENDOWMENTS (WITHOUT DONOR RESTRICTIONS)

As of December 31, 2020 and 2019, the Board of Directors has designated \$4,998,359 and \$4,390,147 respectively, of without donor restricted net assets as a general endowment to support the mission of the Organization. Since that amount resulted from an internal designation and is not donor-restricted, it is classified and reported as without donor restrictions net assets.

RETURN OBJECTIVES AND RISK PARAMETERS

The Organization has a spending policy available of appropriating for distribution each year 5% of the rolling average of the previous five fiscal years' (September 30th) investment balance of the Board-Designated Endowment. In establishing this policy, the Organization considered the long-term expected investment return on its endowment. Accordingly, over the long-term, the Organization expects the current spending policy to allow its endowment funds to grow at an average of 5% (adjusted for inflation) annually. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through investment return.

STRATEGIES EMPLOYED FOR ACHIEVING OBJECTIVES

To achieve these objectives, the Organization has adopted an investment policy that attempts to maximize total return consistent with an acceptable level of risk. Endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5% (if desired), while growing the fund if possible. Accordingly, the Organization expects its endowment assets, over time, to produce an average rate of return of approximately 5% (adjusted for inflation) annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment funds; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

NOTE 13 - ENDOWMENT FUNDS - Continued

Following is a progression of the donor restricted and board designated, without donor restrictions, endowment funds:

Description	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets - December 31, 2018	\$ 3,384,055	\$ 1,130,950	\$ 4,515,005
Investment return, net	783,594	-	783,594
Donor Restricted Contributions Funds to be Transferred from Operating Cash Appropriation of endowment assets for expenditure	_ 222,498 _	300 - -	300 222,498
Endowment Net Assets - December 31, 2019	4,390,147	1,131,250	5,521,397
Investment return, net	597,435	-	597,435
Donor Restricted Contributions Funds Transferred from Operating Cash Appropriation of endowment assets for expenditure	- 10,777 -	-	- 10,777 -
Endowment Net Assets - December 31, 2020	\$ 4,998,359	\$ 1,131,250	\$ 6,129,609
Board-Designated Endowment Funds Donor-Restricted Endowment Funds: Original donor-restricted gift	\$ 4,998,359	\$-	\$ 4,998,359
amount and amounts required to be retained by donor Portion subject to appropriation under UPMIFA	-	1,131,250	1,131,250
Total Funds	\$ 4,998,359	\$ 1,131,250	\$ 6,129,609

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires to be retained as a fund of perpetual duration. There were no such deficiencies as of December 31, 2020 and 2019.

NOTE 14 – SPECIAL EVENTS

Due to the global pandemic, COVID-19, occurring during 2020, the Organization was forced to cancel their Wild Game and Roadhouse events during the year ended December 31, 2020. Sponsorships obtained prior to the cancelling of the events were either transferred to the 2021 events, kept as a donation from the donor, or refunded to the sponsor upon their request. Because a live event could not be held, the Organization held an online silent auction in lieu of the cancelled events.

The Organization held the following special events during the year ended December 31, 2019. A summary of these activities is as follows:

Description of Event	 Support Direct Costs			Gr	oss Profit
Wild Game Roadhouse	\$ 485,309 460,995	\$	135,339 136,039	\$	349,970 324,956
Special Events - Net	\$ 946,304	\$	271,378	\$	674,926

NOTE 15 – PAYCHECK PROTECTION PROGRAM

On April 13, 2020, the Organization received proceeds in the amount of \$231,022 to fund payroll, rent, utilities, and interest on mortgages and existing debt through the Paycheck Protection Program (the "PPP Loan"). The PPP Ioan may be forgiven by the U.S. Small Business Administration (SBA) subject to certain performance barriers, as outlined in the Ioan agreement and the CARES Act. Therefore, the Organization has classified this Ioan as a conditional contribution for accounting purposes. The Organization recognized the entire \$231,022 as revenue related to this agreement during the year ended December 31, 2020, of PPP Ioan funds for which the performance barriers have been met.

The SBA may review funding eligibility and usage of funds for compliance with program requirements based on dollar thresholds and other factors. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management is of the opinion that any review will not have a material adverse impact on the Center's financial position.

NOTE 16 – SUBSEQUENT EVENTS

Management has evaluated subsequent events through May 27, 2021, the date on which the consolidated financial statements were available to be issued.

On March 24, 2021, the Organization received proceeds in the amount of \$231,020 to fund payroll, rent, utilities, and interest on mortgages and existing debt through the second round of the Paycheck Protection Program (the "PPP Loan"). The PPP Loan may be forgiven by the U.S. Small Business Administration (SBA) subject to certain conditions, as outlined in the loan agreement and the CARES Act. The loan carries an interest rate of .98% per annum based on a year of 360 days and matures on March 24, 2026.

On March 5, 2021, the Organization received formal notification from the Office of the Secretary of the State for formal filing of the Certificate of Termination of the entity, 1004 7th Avenue Holding Corporation.



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INDEPENDENT AUDITORS' REPORT ON CONSOLIDATING INFORMATION

Board of Directors Ronald McDonald House of Fort Worth, Inc. Fort Worth, Texas

We have audited the consolidated financial statements of Ronald McDonald House of Fort Worth, Inc. and 1004 7th Avenue Holding Corporation as of and for the year ended December 31, 2020, which contained an unmodified opinion on those consolidated financial statements. Our audit was performed for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating statement of financial position and consolidating statement of activities are presented for the purpose of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidating financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements or to the consolidated financial statements themselves, and additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

Fort Worth, Texas May 27, 2021

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND AFFILIATE CONSOLIDATING STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2020 SEE INDEPENDENT AUDITORS' REPORT ON THE SUPPLEMENTARY INFORMATION

	ald McDonald House of t Worth, Inc.	Hol	h Avenue ding oration	Elimi	inations	Total
CURRENT ASSETS Cash and Cash Equivalents Accounts Receivable, Net	\$ 1,276,498 18.629	\$	-	\$	-	\$ 1,276,498
Contributions Receivable, Net Prepaid Expenses	 334,792 71,090		-		-	 18,629 334,792 71,090
Total Current Assets	 1,701,009		-		-	 1,701,009
NONCURRENT ASSETS Investments Property and Equipment, Net	 6,640,839 7,870,434		-		-	 6,640,839 7,870,434
Total Noncurrent Assets	 14,511,273		-		-	 14,511,273
TOTAL ASSETS	\$ 16,212,282	\$	-	\$	-	\$ 16,212,282
CURRENT LIABILITIES Accounts Payable and Accrued Expenses Deferred Revenue	\$ 64,126 99,569	\$	-	\$	-	\$ 64,126 99,569
Total Current Liabilities	 163,695		-		-	 163,695
Total Liabilities	 163,695		-		-	 163,695
NET ASSETS Without Donor Restrictions With Donor Restrictions	 14,657,730 1,390,857		-		-	 14,657,730 1,390,857
Total Net Assets	 16,048,587				-	 16,048,587
TOTAL LIABILITIES AND NET ASSETS	\$ 16,212,282	\$	_	\$	-	\$ 16,212,282

RONALD McDONALD HOUSE OF FORT WORTH, INC. AND AFFILIATE CONSOLIDATING STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2020 SEE INDEPENDENT AUDITORS' REPORT ON THE SUPPLEMENTARY INFORMATION

	Ronald McDon House of Fort Worth, In		1004 7th Avenue Holding Corporation		Eliminations		Total
REVENUES AND OTHER SUPPORT Contributions Awards Under Paycheck Protection Program - See Note 15 Special Events Revenue, Net Room Donations/Fees Interest Income on Notes Receivable Rent Income	\$	2,452,533 231,022 27,031 118,267 199,564 -	\$	67	\$ - - - - (170,567)	\$	2,452,533 231,022 27,031 118,267 199,564 -
Total Revenues and Other Support		3,028,417	170,56	67	(170,567)		3,028,417
<u>OPERATING EXPENSES</u> Program Services Cost of Direct Benefits to Donors Management and General Fundraising		1,623,660 5,276 319,947 355,367	770,14 - 97,17 15,15	11	(170,567) - - -		2,223,237 5,276 417,058 370,522
Total Operating Expenses		2,304,250	882,42	10	(170,567)		3,016,093
CHANGE IN NET ASSETS FROM OPERATIONS		724,167	(711,84	43)	-		12,324
NONOPERATING INCOME (EXPENSE) Investment Income, Net Bank Interest and Other Income Gain (Loss) on the Closing of New Market Tax Credits - See Note 10 Revenue (Expense) from Dissolution - See Note 10		597,435 6663 (7,665,100) 6,641,734	- 12 10,145,84 (6,641,73		- - -		597,435 6,791 2,480,744 -
Total Nonoperating Income (Expense)		(419,268)	3,504,23	38			3,084,970
CHANGE IN NET ASSETS		304,899	2,792,39	95	-		3,097,294
NET ASSETS - Beginning of Year		15,743,688	(2,792,39	95)			12,951,293
NET ASSETS - End of Year	\$	16,048,587	\$ -		\$ -	\$	16,048,587